

**UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION**

Washington, D.C. 20549

**FORM 8-K**

**CURRENT REPORT  
Pursuant to Section 13 OR 15(d) of  
The Securities Exchange Act of 1934**

**April 28, 2016**

Date of Report (Date of earliest event reported)



**OWENS-ILLINOIS, INC.**

(Exact name of registrant as specified in its charter)

**Delaware**

(State or other jurisdiction  
of incorporation)

**1-9576**

(Commission  
File Number)

**22-2781933**

(IRS Employer  
Identification No.)

**One Michael Owens Way  
Perrysburg, Ohio**

(Address of principal executive offices)

**43551-2999**

(Zip Code)

**(567) 336-5000**

(Registrant's telephone number, including area code)

(Former name or former address, if changed since last report)

Check the appropriate box if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:

- Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
- Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
- Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
- Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

**ITEM 2.02 RESULTS OF OPERATIONS AND FINANCIAL CONDITION.**

The information set forth in (and incorporated by reference into) this Item 2.02 shall not be deemed "filed" for purposes of Section 18 of the Securities Exchange Act of 1934, as amended (the "Exchange Act") or otherwise subject to the liabilities of that Section. The information in this Item 2.02 shall not be incorporated by reference into any filing under the Securities Act of 1933, as amended, or the Exchange Act except as shall be expressly set forth by specific reference in such a filing.

On May 2, 2016, Owens-Illinois, Inc. (the "Company") issued a press release announcing its results of operations for the quarter ended March 31, 2016 (the "Earnings Release").

The Earnings Release also disclosed that the Company is restating its consolidated financial statements for the years ended December 31, 2015, 2014 and 2013 included in its Annual Report on Form 10-K for the fiscal year ended December 31, 2015 (the "2015 Annual Report"), as more fully described in Item 4.02 below.

A copy of the Earnings Release is attached hereto as Exhibit 99.1 and is incorporated herein by reference. Additional financial information, posted to the Company's web site, is attached hereto as Exhibit 99.2.

**ITEM 4.02. NON-RELIANCE ON PREVIOUSLY ISSUED FINANCIAL STATEMENT OR A RELATED AUDIT REPORT OR COMPLETED INTERIM REVIEW.**

Since June 2015, the Company has been engaged in an ongoing dialogue with the staff of the Securities and Exchange Commission (“SEC”) concerning how the Company estimates its asbestos-related liability. Beginning in 2003, the Company has estimated its asbestos-related liability based on an annual analysis of how far in the future it could reasonably estimate the number of claims it expected to receive. Subsequent to the filing of its 2015 Annual Report, the Company was informed by the SEC staff that they believe that, under the applicable accounting pronouncement, the Company should consider all claims without limitation to a specific time period. In light of these discussions, the Company has concluded, in consultation with the Audit Committee and the Company’s independent registered public accounting firm Ernst & Young LLP (“EY”), that its method for estimating its future asbestos-related liability was not consistent with the applicable accounting pronouncement. With the assistance of an external consultant, and utilizing a model with actuarial inputs, the Company has developed a new method for reasonably estimating its total asbestos-related liability. Using the new model, the Company’s total asbestos-related liability, without limitation to a specific time period, is expected to be \$806 million as of March 31, 2016. This is \$295 million higher than the estimation method used previously that used a four year future period.

In light of the foregoing, the Audit Committee, after consideration of relevant facts and circumstances and after consultation with the Company and EY, concluded on April 28, 2016, that the Company’s consolidated financial statements for the years ended December 31, 2015, 2014 and 2013 contained within the Company’s 2015 Annual Report should be restated, and that such financial statements previously filed with the SEC, should no longer be relied upon.

The Company is in the process of preparing restated financial statements for the years ended December 31, 2015, 2014 and 2013, which will be filed with the SEC on an amended Annual Report on Form 10-K for the year ended December 31, 2015.

The Company intends to file restated financial statements for the years ended December 31, 2015, 2014 and 2013 contained within the Company’s 2015 Annual Report by mid-May. Based on the information regarding prior years that the Company intends to include in its 2015 Annual Report, the Company does not intend to file amendments to any of its previously filed Form 10-Ks, other than the 2015 Annual Report, or to any of its previously filed Form 10-Qs.

The Audit Committee has discussed the matters disclosed in this Current Report on Form 8-K with EY and EY has concurred with the Company’s conclusion to restate the financial statements for the fiscal years ended December 31, 2015, 2014 and 2013 contained in the Company’s 2015 Annual Report.

## Forward-looking statements

This Current Report on Form 8-K (“Current Report”) contains “forward-looking” statements within the meaning of Section 21E of the Securities Exchange Act of 1934 and Section 27A of the Securities Act of 1933. Forward-looking statements reflect the Company’s current expectations and projections about future events at the time, and thus involve uncertainty and risk. The words “believe,” “expect,” “anticipate,” “will,” “could,” “would,” “should,” “may,” “plan,” “estimate,” “intend,” “predict,” “potential,” “continue,” and the negatives of these words and other similar expressions generally identify forward looking statements. It is possible the Company’s future financial performance may differ from expectations due to a variety of factors including, but not limited to the following: (1) the Company’s ability to integrate the Vitro Business in a timely and cost effective manner, to maintain on existing terms the permits, licenses and other approvals required for the Vitro Business to operate as currently operated, and to realize the expected synergies from the Vitro Acquisition, (2) risks related to the impact of integration of the Vitro Acquisition on earnings and cash flow, (3) risks associated with the significant transaction costs and additional indebtedness that the Company incurred in financing the Vitro Acquisition, (4) the Company’s ability to realize expected growth opportunities and cost savings from the Vitro Acquisition, (5) foreign currency fluctuations relative to the U.S. dollar, specifically the Euro, Brazilian real, Mexican peso, Colombian peso and Australian dollar, (6) changes in capital availability or cost, including interest rate fluctuations and the ability of the Company to refinance debt at favorable terms, (7) the general political, economic and competitive conditions in markets and countries where the Company has operations, including uncertainties related to economic and social conditions, disruptions in capital markets, disruptions in the supply chain, competitive pricing pressures, inflation or deflation, and changes in tax rates and laws, (8) consumer preferences for alternative forms of packaging, (9) cost and availability of raw materials, labor, energy and transportation, (10) the Company’s ability to manage its cost structure, including its success in implementing restructuring plans and achieving cost savings, (11) consolidation among competitors and customers, (12) the ability of the Company to acquire businesses and expand plants, integrate operations of acquired businesses and achieve expected synergies, (13) unanticipated expenditures with respect to environmental, safety and health laws, (14) the Company’s ability to further develop its sales, marketing and product development capabilities, and (15) the timing and occurrence of events which are beyond the control of the Company, including any expropriation of the Company’s operations, floods and other natural disasters, events related to asbestos-related claims, and the other risk factors discussed in the Company’s Annual Report on Form 10-K for the year ended December 31, 2015, any subsequently filed Quarterly Report on Form 10-Q and the Company’s other filings with the SEC. It is not possible to foresee or identify all such factors. In addition, the Company’s management has not yet completed its assessment of the error in the previously filed financial reports discussed in this Current Report. The actual amount of the Company’s assessment of its total asbestos-related liability at March 31, 2016 and the expected impact of the restatement, including on the financial results for the quarterly period ended March 31, 2016, could differ from the discussion in this Current Report. Any forward-looking statements in this Current Report are based on certain assumptions and analyses made by the Company in light of its experience and perception of historical trends, current conditions, expected future developments, and other factors it believes are appropriate in the circumstances. Forward-looking statements are not a guarantee of future performance and actual results or developments may differ materially from expectations. While the Company continually reviews trends and uncertainties affecting the Company’s results of operations and financial condition, the Company does not assume any obligation to update or supplement any particular forward-looking statements contained in this Current Report.

## ITEM 9.01. FINANCIAL STATEMENTS AND EXHIBITS.

### (d) Exhibits.

Exhibit No.	Description
99.1	Press Release dated May 2, 2016, announcing results of operations for the quarter ended March 31, 2016
99.2	Additional financial information — quarter ended March 31, 2016

## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

OWENS-ILLINOIS, INC.

Date: May 2, 2016

By: /s/ Jan A. Bertsch  
Name: Jan A. Bertsch  
Title: Senior Vice President and  
Chief Financial Officer

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## EXHIBIT INDEX

<u>Exhibit No.</u>	<u>Description</u>
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# O-I: HONEST, PURE, ICONIC GLASS

FOR IMMEDIATE RELEASE

## O-I REPORTS FIRST QUARTER 2016 RESULTS

*Operations improve  
Acquisition delivers  
Results surpass expectations  
Guidance for 2016 increases*

**PERRYSBURG, Ohio (May 2, 2016)** — Owens-Illinois, Inc. (NYSE: OI) today reported financial results for the first quarter ended March 31, 2016.

### First Quarter Highlights

- Earnings from continuing operations were \$0.42 per share (diluted)
- Earnings from continuing operations on an adjusted basis<sup>(1)</sup> were \$0.48 per share, which exceeded management's guidance of \$0.37 to \$0.42 per share, due to strong business performance
- Record first quarter adjusted earnings in recent history, on a constant currency basis; up 33 percent compared with prior year
- Net sales were \$1.6 billion, up 12 percent from the prior year first quarter
- Sales volumes increased by 14 percent compared with the first quarter of 2015
- Excluding the acquisition of Vitro's food and beverage business (the "acquired business"), sales volumes were on par with prior year and in line with full year expectations
- Segment operating profit margin expanded 150 basis points versus prior year, driven by stability and operational performance of the business as well as the addition of the acquisition
- Segment operating profit improved across all regions on a constant currency basis, increasing \$54 million year-over-year
- Solid progress continues against the strategic plan; improvements on track
- The Company now expects adjusted earnings per share for full year 2016 to be in the range of \$2.25 to \$2.35, up from prior \$2.10 to \$2.25 guidance; free cash flow guidance increased \$20 million to approximately \$300 million
- The Company will amend its Annual Report on Form 10-K for the year ended December 31, 2015 in order to record its total asbestos-related liability in relevant prior periods

Commenting on the Company's first quarter results and outlook, CEO Andres Lopez stated, "We delivered solid improvement in our financials this quarter thanks to the hard and disciplined work of our teams that are focused on stabilizing and improving our operational performance."

(1) Adjusted earnings refers to earnings from continuing operations attributable to the Company, excluding items management does not consider representative of ongoing operations. See the table entitled Reconciliation to Adjusted Earnings and Constant Currency in this release.

**GLASS IS LIFE™**

The momentum we are building gives us confidence that our strategy – designed to generate significant, long-term value across the company – is taking hold. In fact, our expectations for strong business performance plus the recent dollar weakening have favorably impacted our full year guidance for both adjusted earnings per share and free cash flow generation. We will continue our focus on execution to achieve our financial commitments."

(Dollars in millions, except per share amounts and operating profit margin)	Three months ended	
	2016	2015
Net sales	\$ 1,588	\$ 1,421
Segment operating profit	211	168
Segment operating profit margin	13.5%	12.0%
Earnings attributable to the Company from continuing operations	68	71
Earnings per share from continuing operations (diluted)	\$ 0.42	\$ 0.44
Adjusted earnings (non-GAAP)	\$ 78	\$ 71
Adjusted earnings per share (non-GAAP)	\$ 0.48	\$ 0.44
Adjusted earnings per share on a constant currency basis (non-GAAP)	\$ 0.48	\$ 0.36

(a) The amounts for the three-months ended March 31, 2016 and March 31, 2015, are subject to adjustments as a result of the Company's ongoing process to amend its 2015 Form 10-K.

## First Quarter 2016 Results

On a reported basis, the Company reported first quarter 2016 earnings from continuing operations of \$0.42 per share (diluted). Excluding certain items management considers not representative of ongoing operations, adjusted earnings were \$0.48 per share, which compares favorably to management's guidance of \$0.37 to \$0.42 per share due to strong business performance and more favorable currency expectations.

Net sales in the first quarter of 2016 were \$1.6 billion, up \$167 million, or 12 percent, from the prior year first quarter. In constant currency terms, net sales of the legacy business (which excludes the acquired business) was up 1 percent; unfavorable currency translation adversely impacted net sales by \$62 million, or 4 percent. Price was up about 1 percent on a global basis, essentially offsetting cost inflation. In the quarter, the acquired business generated \$210 million in net sales, which is 13 percent of global net sales.

Global shipments were in line with management expectations. Global sales volume increased by 14 percent year-over-year. Including the acquired business, first quarter sales volumes improved in North America by 9 percent and in Latin America by 85 percent.

Excluding the acquired business, global shipments were about flat to the prior year first quarter. Shipments in Europe and Asia Pacific increased modestly, driven by higher beer and non-alcoholic beverage shipments in Europe and by wine in Asia Pacific. Sales volume for the North America legacy business was on par with the prior year quarter as higher wine and food shipments offset lower shipments in other categories. First quarter shipments for the Latin

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America legacy business were down about 5 percent as lower shipments in Brazil were partially offset by higher shipments in the Andean region.

Segment operating profit was \$211 million in the first quarter, \$43 million higher than prior year first quarter. Adverse currency translation, primarily in Latin America, impacted segment operating profit by \$11 million compared with the first quarter of prior year.

The outperformance was primarily driven by the strong results of the acquired business and Europe, with all regions reporting improvement on a constant currency basis.

- The acquired business contributed approximately \$42 million of operating profit in the quarter. This puts it on pace to exceed management expectations of \$140 million to \$145 million for the year. Strong domestic sales, the successful ramp up of the new furnace in Monterrey and cost synergies all contributed to performance.
- Europe reported a \$6 million improvement in segment operating profit, a much better result than initial guidance suggested. Operating performance significantly improved in the first quarter; Europe had improved asset stability from prior year investments and this resulted in less production downtime. The region also benefited from reduced discretionary spending. Average selling prices in Europe were comparable year-over-year. However, there is a continuation of pricing dynamics that will impact the remainder of 2016, although less severe than prior year. Price-cost spread was almost flat, partially due to energy deflation.
- Segment operating profit for North America was \$5 million higher than the prior year first quarter. The improvement was driven by the acquired business. The legacy business continued operating well and reported solid results in line with prior year.
- Latin America's segment operating profit improved \$33 million, more than doubling the prior year profit. The acquired business contributed \$37 million of operating profit. Currency translation was a \$9 million headwind compared with the first quarter of prior year. The legacy business delivered a very solid performance, offsetting more than half of the currency headwind - despite the well-known challenging economic situation in Brazil. Positive performance of the Andean countries clearly contributed to the strong results for the region. The management team undertook actions to improve operating results by reducing discretionary spending and right-sizing production, particularly in Brazil. This led to year on year margin improvement for the legacy business.
- In Asia Pacific, segment operating profit, excluding the impact of foreign currency, increased \$1 million year over year due to higher sales and production volumes.

Retained corporate and other costs increased by \$11 million compared with the prior year quarter. While the business results were favorably impacted by the weakening U.S. dollar late in the quarter, the effect of foreign currency hedges, which are mainly reflected in corporate costs, adversely impacted costs compared with prior year. Additionally, higher management incentive accruals driven by higher full year projections also increased corporate and other costs.

Net interest expense in the quarter was \$66 million, up \$19 million from the first quarter of the prior year, entirely due to acquisition-related interest expense. The Company continues to benefit from low variable interest rates.

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The effective tax rate on adjusted earnings was approximately 27 percent. The effective tax rate was higher than the first quarter of 2015, mainly reflecting the geographic mix of earnings and the Mexican statutory tax rate of 30 percent.

## Outlook

The Company now expects adjusted earnings per share for full year 2016 to be in the range of \$2.25 to \$2.35 which is higher than prior guidance of \$2.10 to \$2.25. The updated range reflects multiple factors, including strong business performance, favorable currency assumptions, and a tax rate on the low end of the guidance range of 26 to 28 percent. The adjusted EPS range also reflects uncertainty in macroeconomic conditions. Reflecting the aforementioned

assumptions, the Company expects free cash flow for 2016 to be approximately \$300 million which exceeds the prior guidance of approximately \$280 million.

### **Amendment of 2015 Form 10-K; Asbestos-related Liabilities**

Since June 2015 the Company has been engaged in an ongoing dialogue with the staff of the Securities and Exchange Commission (“SEC staff”) concerning how the Company estimates its asbestos-related liability. Beginning in 2003, the Company has estimated its asbestos-related liability based on an annual analysis of how far in the future it could reasonably estimate the number of claims it expected to receive. Subsequent to the filing of its Annual Report on Form 10-K for the year ended December 31, 2015 (“2015 Annual Report”), the Company was informed by the SEC staff that they believe that, under the applicable accounting pronouncement, the Company should consider all claims without limitation to a specific time period. In light of these discussions, the Company has concluded that its method for estimating its future asbestos-related liability was not consistent with the applicable accounting pronouncement. With the assistance of an external consultant, and utilizing a model with actuarial inputs, the Company has developed a new method for reasonably estimating its total asbestos-related liability. Using the new model, the Company’s total asbestos-related liability, without limitation to a specific time period, is expected to be \$806 million as of March 31, 2016. This is \$295 million higher than the estimation method used previously that used a four year future period.

In light of the foregoing, the Company will amend its 2015 Annual Report to restate the financial statements contained therein to reflect the effects of its new method for estimating its total asbestos-related liability and to make certain corresponding disclosures related thereto. The Company is still considering the effects of the restatement of prior period financial statements for this correction. The Company believes that these corrections will have no impact on the Company’s future asbestos payments or free cash flow. In addition, the Company expects its asbestos-related payments to continue declining year after year.

While the Company believes the new method reasonably estimates its total asbestos-related liability, the Company expects that, due to the uncertainties inherent in the estimation process, future reviews of this liability may result in additional adjustments to its total asbestos-related liability.

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### **Conference Call Scheduled for May 3, 2016**

O-I CEO Andres Lopez and CFO Jan Bertsch will conduct a conference call to discuss the Company’s latest results on Tuesday, May 3, 2016, at 8:00 a.m. EDT. A live webcast of the conference call, including presentation materials, will be available on the O-I website, [www.o-i.com/investors](http://www.o-i.com/investors), in the Presentations & Webcast section.

The conference call also may be accessed by dialing 888-733-1701 (U.S. and Canada) or 706-634-4943 (international) by 7:50 a.m. EDT, on May 3. Ask for the O-I conference call. A replay of the call will be available on the O-I website, [www.o-i.com/investors](http://www.o-i.com/investors), for a year following the call.

Contact: Sasha Sekpeh, 567-336-5128 — O-I Investor Relations  
Kristin Kelley, 567-336-2395 — O-I Corporate Communications

O-I news releases are available on the O-I website at [www.o-i.com](http://www.o-i.com).

O-I’s second quarter 2016 earnings conference call is currently scheduled for Thursday, July 28, 2016, at 8:00 a.m. EDT.

### **About O-I**

Owens-Illinois, Inc. (NYSE: OI) is the world’s largest glass container manufacturer and preferred partner for many of the world’s leading food and beverage brands. The Company had revenues of \$6.2 billion in 2015 and employs 27,000 people at 80 plants in 23 countries. With global headquarters in Perrysburg, Ohio, O-I delivers safe, sustainable, pure, iconic, brand-building glass packaging to a growing global marketplace. For more information, visit [o-i.com](http://o-i.com).

### **Regulation G**

The information presented above regarding adjusted EPS relates to net earnings from continuing operations attributable to the Company (exclusive of items management considers not representative of ongoing operations) divided by weighted average shares outstanding (diluted) and does not conform to U.S. generally accepted accounting principles (GAAP). Management has included this non-GAAP measure to assist in understanding the comparability of results of ongoing operations. Further, the information presented above regarding free cash flow does not conform to GAAP. Management defines free cash flow as cash provided by continuing operating activities less capital spending (both as determined in accordance with GAAP) and has included this non-GAAP information to assist in understanding the comparability of cash flows. Management uses non-GAAP information principally for internal reporting, forecasting, budgeting and calculating compensation payments. Management believes that the non-GAAP presentation allows the board of directors, management, investors and analysts to better understand the Company’s financial performance in relationship to core operating results and the business outlook. These non-GAAP financial measures are presented on a forward-looking basis and certain factors that could affect GAAP financial measures are not accessible or estimable on a forward-looking basis. These factors include items that may be material, such as future asbestos-related charges and restructuring and asset impairment and other related charges.

The Company routinely posts important information on its website — [www.o-i.com/investors](http://www.o-i.com/investors).

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### **Forward-looking Statements**

This document contains “forward-looking” statements within the meaning of Section 21E of the Securities Exchange Act of 1934 and Section 27A of the Securities Act of 1933. Forward-looking statements reflect the Company’s current expectations and projections about future events at the time, and thus involve uncertainty and risk. The words “believe,” “expect,” “anticipate,” “will,” “could,” “would,” “should,” “may,” “plan,” “estimate,” “intend,” “predict,” “potential,” “continue,” and the negatives of these words and other similar expressions generally identify forward looking statements. It is possible the Company’s future financial performance may differ from expectations due to a variety of factors including, but not limited to the following: (1) the Company’s ability to integrate the Vitro Business in a timely and cost effective manner, to maintain on existing terms the permits, licenses and other approvals required for the Vitro Business to operate as currently operated, and to realize the expected synergies from the Vitro Acquisition, (2) risks related to

the impact of integration of the Vitro Acquisition on earnings and cash flow, (3) risks associated with the significant transaction costs and additional indebtedness that the Company incurred in financing the Vitro Acquisition, (4) the Company's ability to realize expected growth opportunities and cost savings from the Vitro Acquisition, (5) foreign currency fluctuations relative to the U.S. dollar, specifically the Euro, Brazilian real, Mexican peso, Colombian peso and Australian dollar, (6) changes in capital availability or cost, including interest rate fluctuations and the ability of the Company to refinance debt at favorable terms, (7) the general political, economic and competitive conditions in markets and countries where the Company has operations, including uncertainties related to economic and social conditions, disruptions in capital markets, disruptions in the supply chain, competitive pricing pressures, inflation or deflation, and changes in tax rates and laws, (8) consumer preferences for alternative forms of packaging, (9) cost and availability of raw materials, labor, energy and transportation, (10) the Company's ability to manage its cost structure, including its success in implementing restructuring plans and achieving cost savings, (11) consolidation among competitors and customers, (12) the ability of the Company to acquire businesses and expand plants, integrate operations of acquired businesses and achieve expected synergies, (13) unanticipated expenditures with respect to environmental, safety and health laws, (14) the Company's ability to further develop its sales, marketing and product development capabilities, and (15) the timing and occurrence of events which are beyond the control of the Company, including any expropriation of the Company's operations, floods and other natural disasters, events related to asbestos-related claims, and the other risk factors discussed in the Company's Annual Report on Form 10-K for the year ended December 31, 2015, any subsequently filed Quarterly Report on Form 10-Q and the Company's other filings with the SEC. It is not possible to foresee or identify all such factors. In addition, the Company's management has not yet completed its assessment of the error in the previously filed financial reports discussed in this document. The actual amount of the Company's assessment of its total asbestos-related liability at March 31, 2016 and the expected impact of the restatement, including on the financial results for the quarterly period ended March 31, 2016, could differ from the discussion in this document. Any forward-looking statements in this document are based on certain assumptions and analyses made by the Company in light of its experience and perception of historical trends, current conditions, expected future developments, and other factors it believes are appropriate in the circumstances. Forward-looking statements are not a guarantee of future performance and actual results or developments may differ materially from expectations. While the Company continually reviews trends and uncertainties affecting the Company's results of operations and financial condition, the Company does not assume any obligation to update or supplement any particular forward-looking statements contained in this document.

OWENS-ILLINOIS, INC.  
Condensed Consolidated Results of Operations  
(Dollars in millions, except per share amounts)

Unaudited	Three months ended March 31 (a)	
	2016	2015
Net sales	\$ 1,588	\$ 1,421
Cost of goods sold	(1,269)	(1,153)
Gross profit	319	268
Selling and administrative expense	(129)	(124)
Research, development and engineering expense	(15)	(15)
Interest expense, net	(66)	(47)
Equity earnings	14	15
Other income (expense), net	(22)	3
Earnings from continuing operations before income taxes	101	100
Provision for income taxes	(27)	(25)
Earnings from continuing operations	74	75
Loss from discontinued operations	(1)	—
Net earnings	73	75
Net earnings attributable to noncontrolling interests	(6)	(4)
Net earnings attributable to the Company	<u>\$ 67</u>	<u>\$ 71</u>
Amounts attributable to the Company:		
Earnings from continuing operations	\$ 68	\$ 71
Loss from discontinued operations	(1)	—
Net earnings	<u>\$ 67</u>	<u>\$ 71</u>
Basic earnings per share:		
Earnings from continuing operations	\$ 0.42	\$ 0.44
Loss from discontinued operations	(0.01)	—
Net earnings	<u>\$ 0.41</u>	<u>\$ 0.44</u>
Weighted average shares outstanding (thousands)	<u>161,204</u>	<u>162,146</u>
Diluted earnings per share:		
Earnings from continuing operations	\$ 0.42	\$ 0.44
Loss from discontinued operations	(0.01)	—
Net earnings	<u>\$ 0.41</u>	<u>\$ 0.44</u>

	\$ 0.41	\$ 0.44
Diluted average shares (thousands)	161,793	163,287

(a) The amounts for the three-months ended March 31, 2016 and March 31, 2015, are subject to adjustments as a result of the Company's ongoing process to amend its 2015 Form 10-K.

OWENS-ILLINOIS, INC.  
Condensed Consolidated Balance Sheet  
(Dollars in millions)

Unaudited	March 31, (a) 2016
<b>Assets</b>	
Current assets:	
Cash and cash equivalents	\$ 239
Trade receivables, net	771
Inventories	1,107
Prepaid expenses and other	359
Total current assets	2,476
Property, plant and equipment, net	2,996
Goodwill	2,532
Intangibles	587
Other assets	1,097
Total assets	\$ 9,688
<b>Liabilities and Share Owners' Equity</b>	
Current liabilities:	
Short-term loans and long-term debt due within one year	\$ 239
Current portion of asbestos-related liabilities	130
Accounts payable	1,050
Other liabilities	471
Total current liabilities	1,890
Long-term debt	5,662
Asbestos-related liabilities	676
Other long-term liabilities	1,044
Share owners' equity	416
Total liabilities and share owners' equity	\$ 9,688

(a) The amounts as of March 31, 2016 are subject to adjustments as a result of the Company's ongoing process to amend its 2015 Form 10-K.

OWENS-ILLINOIS, INC.  
Condensed Consolidated Cash Flow  
(Dollars in millions)

Unaudited	Three months ended March 31 (a) 2016
<b>Cash flows from operating activities:</b>	
Net earnings	\$ 73
Loss from discontinued operations	1
Non-cash charges	
Depreciation and amortization	125
Pension expense	6
Restructuring, asset impairment and related charges	19
Cash Payments	
Pension contributions	(4)
Asbestos-related payments	(11)
Cash paid for restructuring activities	(13)
Change in components of working capital	(488)
Other, net (b)	(9)
Cash utilized in operating activities	(301)
Cash utilized in discontinued operating activities	(1)



Total cash utilized in operating activities	(302)
Cash flows from investing activities:	
Additions to property, plant and equipment	(117)
Acquisitions, net of cash acquired	(22)
Other, net	6
Cash utilized in investing activities	(133)
Cash flows from financing activities:	
Changes in borrowings, net	274
Issuance of common stock	5
Treasury shares purchased	
Payment of finance fees	(3)
Cash provided by financing activities	276
Effect of exchange rate fluctuations on cash	(1)
Change in cash	(160)
Cash at beginning of period	399
Cash at end of period	<u>\$ 239</u>

(a) The amounts for the three-months ended March 31, 2016 are subject to adjustments as a result of the Company's ongoing process to amend its 2015 Form 10-K.

(b) Other, net includes other non cash charges plus other changes in non-current assets and liabilities.

OWENS-ILLINOIS, INC.  
Reportable Segment Information  
(Dollars in millions)

Unaudited	Three months ended March 31 (a)	
	2016	2015
Net sales:		
Europe	\$ 563	\$ 567
North America	532	470
Latin America	312	205
Asia Pacific	159	163
Reportable segment totals	<u>1,566</u>	<u>1,405</u>
Other	22	16
Net sales	<u>\$ 1,588</u>	<u>\$ 1,421</u>
Segment operating profit (b):		
Europe	\$ 55	\$ 49
North America	76	71
Latin America	63	30
Asia Pacific	17	18
Reportable segment totals	<u>211</u>	<u>168</u>
Items excluded from segment operating profit:		
Retained corporate costs and other	(32)	(21)
Items not considered representative of ongoing operations (c)	(12)	
Interest expense, net	(66)	(47)
Earnings from continuing operations before income taxes	<u>\$ 101</u>	<u>\$ 100</u>
Segment operating profit margin (d):		
Europe	9.8%	8.6%
North America	14.3%	15.1%
Latin America	20.2%	14.6%
Asia Pacific	10.7%	11.0%
Reportable segment margin totals	<u>13.5%</u>	<u>12.0%</u>

(a) The amounts for the three-months ended March 31, 2016 and March 31, 2015, are subject to adjustments as a result of the Company's ongoing process to amend its 2015 Form 10-K.

(b) Segment operating profit consists of consolidated earnings before interest income, interest expense, and provision for income taxes and excludes amounts related to certain items that management considers not representative of ongoing operations as well as certain retained corporate costs.

The Company presents information on segment operating profit because management believes that it provides investors with a measure of operating performance separate from the level of indebtedness or other related costs of capital. The most directly comparable GAAP financial measure to segment operating profit is earnings from continuing operations before income taxes. The Company presents segment operating profit because management uses the measure, in combination with net sales and selected cash flow information, to evaluate performance and to allocate resources.

- (c) Reference reconciliation to adjusted earnings and constant currency.
- (d) Segment operating profit margin is segment operating profit divided by segment net sales.

OWENS-ILLINOIS, INC.  
Reconciliation to Adjusted Earnings and Constant Currency  
(Dollars in millions, except per share amounts)

The reconciliation below describes the items that management considers not representative of ongoing operations.

Unaudited	Three months ended March 31 (a)	
	2016	2015
Earnings from continuing operations attributable to the Company	\$ 68	\$ 71
Items impacting other expense, net:		
Restructuring, asset impairment and related charges	19	
Gain related to cash received from the Chinese government as compensation for land in China that the Company was required to return to the government	(7)	
Items impacting income tax:		
Net benefit for income tax on items above	(4)	
Items impacting net earnings attributable to noncontrolling interests:		
Net impact of noncontrolling interests on items above	2	
Total adjusting items	\$ 10	\$ —
Adjusted earnings	\$ 78	\$ 71
Currency effect on earnings (2015 only)(b)		(12)
Earnings on a constant currency basis (2015 only)		59
Diluted average shares (thousands)	161,793	163,287
Earnings per share from continuing operations (diluted)	\$ 0.42	\$ 0.44
Adjusted earnings per share	\$ 0.48	\$ 0.44
Adjusted earnings per share on a constant currency basis		\$ 0.36

- (a) The amounts for the three-months ended March 31, 2016 and March 31, 2015, are subject to adjustments as a result of the Company's ongoing process to amend its 2015 Form 10-K.
- (b) Currency effect on earnings determined by using month-end foreign currency exchange rates in 2016 to translate 2015 local currency results.



O-I First Quarter 2016  
Earnings Presentation

May 3, 2016



# Safe harbor comments

## Regulation G

The information presented here regarding adjusted EPS relates to net earnings from continuing operations attributable to the Company (exclusive of items management considers not representative of ongoing operations) divided by weighted average shares outstanding (diluted) and does not conform to U.S. generally accepted accounting principles (GAAP). Management has included non-GAAP measures to assist in understanding the comparability of results of ongoing operations. Further, the information presented here regarding free cash flow does not conform to GAAP. Management defines free cash flow as cash provided by continuing operating activities less capital spending (both as determined in accordance with GAAP) and has included this non-GAAP information to assist in understanding the comparability of cash flows. Management uses non-GAAP information principally for internal reporting, forecasting, budgeting and calculating compensation payments. Management believes that the non-GAAP presentation allows the board of directors, management, investors and analysts to better understand the Company's financial performance in relationship to core operating results and the business outlook. These non-GAAP financial measures are presented on a forward-looking basis and certain factors that could affect GAAP financial measures are not accessible or estimable on a forward-looking basis. These factors include items that may be material, such as future asbestos-related charges and restructuring and asset impairment and other related charges.

## Forward Looking Statements

This document contains "forward-looking" statements within the meaning of Section 21E of the Securities Exchange Act of 1934 and Section 27A of the Securities Act of 1933. Forward-looking statements reflect the Company's current expectations and projections about future events at the time, and thus involve uncertainty and risk. The words "believe," "expect," "anticipate," "will," "could," "would," "should," "may," "plan," "estimate," "intend," "predict," "potential," "continue," and the negatives of these words and other similar expressions generally identify forward looking statements. It is possible the Company's future financial performance may differ from expectations due to a variety of factors including, but not limited to the following: (1) the Company's ability to integrate the Vitro Business in a timely and cost effective manner, to maintain on existing terms the permits, licenses and other approvals required for the Vitro Business to operate as currently operated, and to realize the expected synergies from the Vitro Acquisition, (2) risks related to the impact of integration of the Vitro Acquisition on earnings and cash flow, (3) risks associated with the significant transaction costs and additional indebtedness that the Company incurred in financing the Vitro Acquisition, (4) the Company's ability to realize expected growth opportunities and cost savings from the Vitro Acquisition, (5) foreign currency fluctuations relative to the U.S. dollar, specifically the Euro, Brazilian real, Mexican peso, Colombian peso and Australian dollar, (6) changes in capital availability or cost, including interest rate fluctuations and the ability of the Company to refinance debt at favorable terms, (7) the general political, economic and competitive conditions in markets and countries where the Company has operations, including uncertainties related to economic and social conditions, disruptions in capital markets, disruptions in the supply chain, competitive pricing pressures, inflation or deflation, and changes in tax rates and laws, (8) consumer preferences for alternative forms of packaging, (9) cost and availability of raw materials, labor, energy and transportation, (10) the Company's ability to manage its cost structure, including its success in implementing restructuring plans and achieving cost savings, (11) consolidation among competitors and customers, (12) the ability of the Company to acquire businesses and expand plants, integrate operations of acquired businesses and achieve expected synergies, (13) unanticipated expenditures with respect to environmental, safety and health laws, (14) the Company's ability to further develop its sales, marketing and product development capabilities, and (15) the timing and occurrence of events which are beyond the control of the Company, including any expropriation of the Company's operations, floods and other natural disasters, events related to asbestos-related claims, and the other risk factors discussed in the Company's Annual Report on Form 10-K for the year ended December 31, 2015, any subsequently filed Quarterly Report on Form 10-Q and the Company's other filings with the Securities and Exchange Commission. It is not possible to foresee or identify all such factors. In addition, the Company's management has not yet completed its assessment of the error in the previously filed financial reports discussed in this document. The actual amount of the Company's assessment of its total asbestos-related liability at March 31, 2016 and the expected impact of the restatement, including on the financial results for the quarterly period ended March 31, 2016, could differ from the discussion in this document. Any forward-looking statements in this document are based on certain assumptions and analyses made by the Company in light of its experience and perception of historical trends, current conditions, expected future developments, and other factors it believes are appropriate in the circumstances. Forward-looking statements are not a guarantee of future performance and actual results or developments may differ materially from expectations. While the Company continually reviews trends and uncertainties affecting the Company's results of operations and financial condition, the Company does not assume any obligation to update or supplement any particular forward-looking statements contained in this document.

## Presentation Note

Unless otherwise noted, the information presented in this presentation reflects continuing operations only.



## Solid progress on strategic initiatives

### Raising full year guidance

- Adjusted EPS<sup>1</sup> of \$0.48, up 33% in constant currency
  - Segment operating profit margin up 150 bps vs. 1Q 2015
  - Higher profit in all regions on a constant currency basis
- Sales volumes in line with expectations
  - Including acquisition, shipments up 14% globally with increases in all major product categories
  - Excluding acquisition, volumes on par with prior year
- Segment profit increased \$54M in constant currency
  - Strong performance in Latin America and Europe
  - Global spending controls
  - Currency translation reduced results by \$11M YOY
- Raising full year guidance for adj. EPS and FCF
- O-I will amend its 2015 10-K to reflect **total** asbestos-related liability in prior periods
  - NO cash impact nor business impact; accounting only
  - Expect to file 1Q16 10-Q and amended 2015 10-K mid-May



<sup>1</sup>See appendix for a reconciliation to unaudited adjusted earnings and constant currency

<sup>2</sup> Prior year translated at 1Q16 exchange rates

## Industry and macro environment

- Stable industry demand
- Price pressure continues, although less intense YOY
- Euro strengthened late in 1Q

## 1Q review

- Shipments up 1%, primarily beer
- Operating profit margin improvement +120 bps YOY
- Stronger operational performance
  - Efficiency improvements at ~two-thirds of all European facilities

## Focus areas

- Realizing benefits of completed asset optimization program
- Improving results through plant improvement teams
- Initiating Key Account Management

Segment Operating Profit  
\$ Millions



<sup>1</sup> Prior year translated at 1Q16 exchange rates



## Industry and macro environment

- Well balanced supply and demand
- Growing segments (premium and craft) continue to offset declines in megabeer

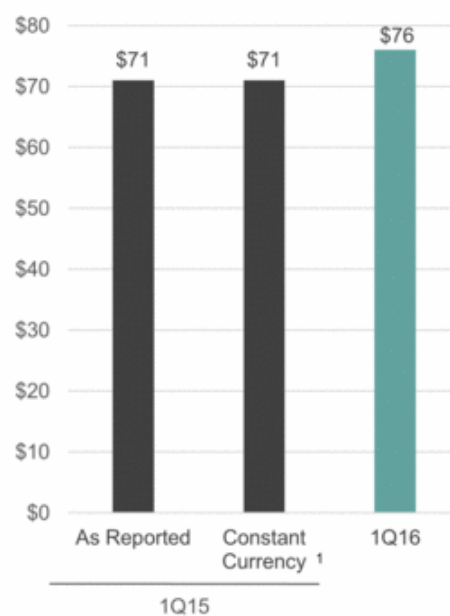
## 1Q review

- 20 bps margin improvement for legacy business
  - Shipments on par with prior year
- Acquired business: \$5M segment operating profit

## Focus areas

- Leveraging Plant Improvement Team in selected plants
- Improving end to end supply chain
- Launching Key Account Management

Segment Operating Profit  
\$ Millions



<sup>1</sup> Prior year translated at 1Q16 exchange rates



## Industry and macro environment

- Strong Mexican domestic and export demand
- FX begins to strengthen late in 1Q
- Continuing economic weakness in Brazil

## 1Q review

- Acquired business: \$37M segment operating profit
- Legacy business shipments down 5%; Brazil weakness
- Price offset cost inflation
- Cost containment improves legacy business profit by ~\$5M despite Brazil weakness

## Focus areas

- Managing the business very well in a volatile climate
- Integrating the acquired business
- Improving end to end supply chain

Segment Operating Profit  
\$ Millions



<sup>1</sup> Prior year translated at 1Q16 exchange rates





## Industry and macro environment

- Australian wine exports improving
- Inflation headwinds, driven by FX

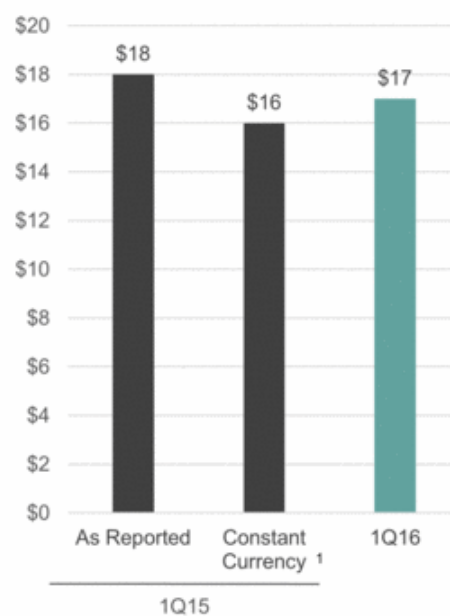
## 1Q review

- Shipments up 1%, mainly wine
- Modest price increase partially compensates for inflation
- Solid performance offsets higher engineering activity

## Focus areas

- Improving end to end supply chain
- Managing a higher level of engineering activity
- Optimizing performance in emerging markets

Segment Operating Profit  
\$ Millions



<sup>1</sup> Prior year translated at 1Q16 exchange rates



## Improved segment operating profit

Segment Operating Profit		
\$ millions		
1Q15 Segment Operating Profit	\$168	
Currency	(11)	Negative currency impact of 7% (mainly LA)
1Q15 at constant currency <sup>1</sup>	157	
Price	19	Mainly in Latin America, to offset cost inflation
Sales volume (excl. acquisition)	-	Legacy business on par with prior year
Operating costs	(7)	Inflation masks operational performance (EU)
Acquisition	42	Strong performance: \$37M in LA, \$5M in NA
Total reconciling items	54	
1Q16 Segment Operating Profit	\$211	34% increase in constant currency



<sup>1</sup> Prior year translated at 1Q16 exchange rates

Note: Reportable segment data excludes the Company's global equipment business

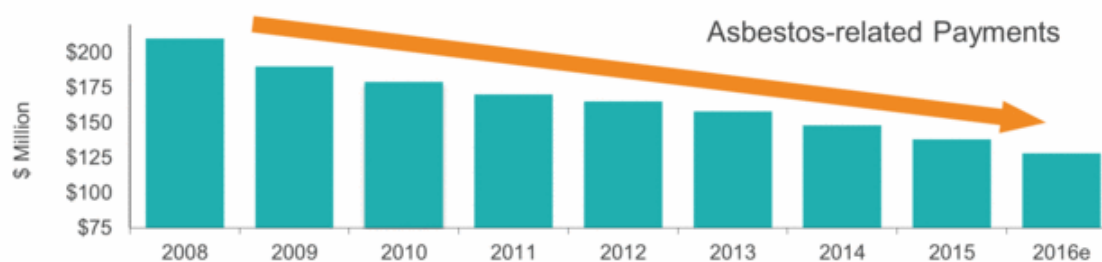
## Strong 1Q16 Adjusted EPS; up 33% in constant currency

Adjusted Earnings Per Share <sup>1</sup>		
<b>1Q15 Adjusted EPS</b>	<b>\$0.44</b>	
Currency	(0.08)	▪ Headwind mainly in Latin America
<b>1Q15 at constant currency</b>	<b>0.36</b>	
Segment operating profit	0.25	▪ Gains in all regions
Retained corporate costs	(0.02)	▪ FX hedging impact ▪ Higher mgmt incentive accruals based on performance
Net interest expense	(0.09)	▪ Interest expense up due to acquisition-related debt
Effective tax rate	(0.02)	▪ Geographic mix of earnings (Mexico)
Total reconciling items	0.12	
<b>1Q16 Adjusted EPS</b>	<b>\$0.48</b>	



<sup>1</sup> See appendix for a reconciliation to unaudited adjusted earnings and constant currency.

## Asbestos: Positive trends continue on payments; accounting liability impacted by new estimation method



### Asbestos-related Liability

	Total asbestos-related liability	Time Frame Used
FY 2014*	\$435M	3 years
FY 2015*	\$522M	4 years
1Q 2016	\$806M	Estimated total

- For over a decade, used 3 year horizon to estimate asbestos-related liability
- In 2015, SEC initiated dialogue, mainly regarding the timeframe used in our estimate
- Extended timeframe to 4 years for FY 2015
- Following further dialogue with the SEC, we implemented an actuarial-based model to assess **total** liability
- Will amend our 2015 10-K to reflect total liability for asbestos-related costs



\* As previously reported

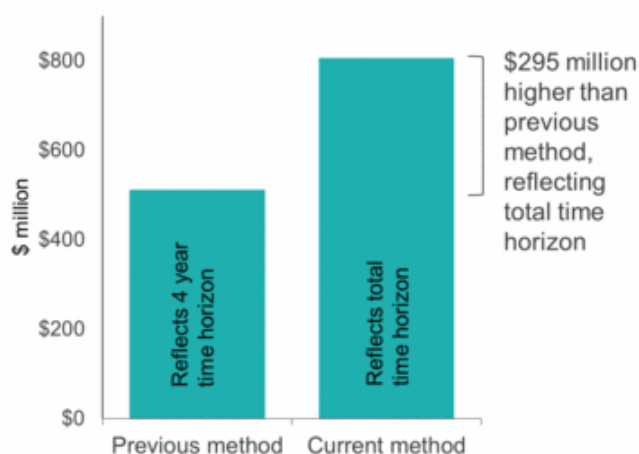
## Early assessment of impact from restatement

NO impact on cash or on business fundamentals

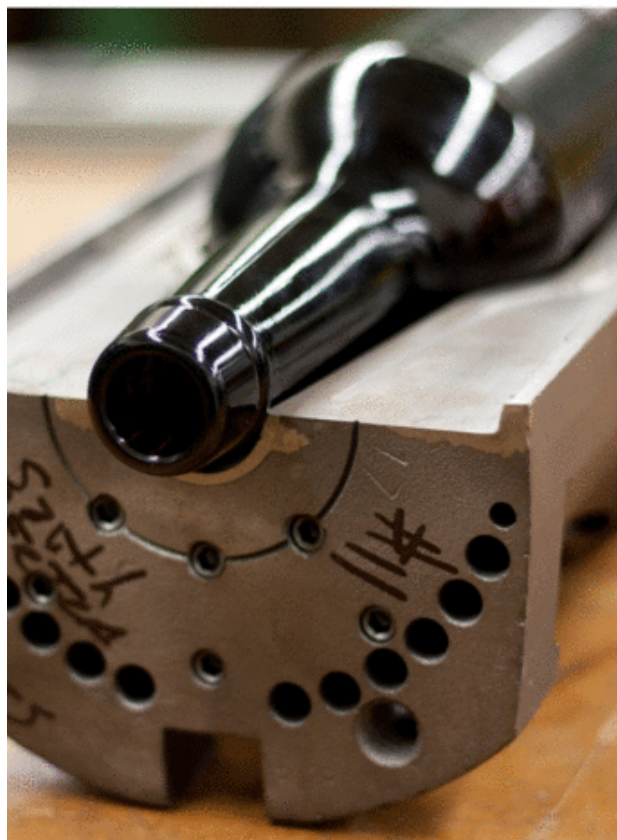
Amend 2015 10-K to recognize estimated **total** probable asbestos-related liability

- Adjust December 31, 2012 balance sheet
  - Increase asbestos-related liability
  - Decrease retained earnings
- Reasonable estimate of **total** probable asbestos-related costs of \$806M at March 31, 2016
- Future comprehensive reviews may result in adjustments to the asbestos-related liability

Total asbestos-related liability at March 31, 2016



## Key takeaways from amendment of the 2015 10-K



- No impact on asbestos payments
- No impact on adjusted EPS
- No impact on free cash flow
- No impact on business fundamentals
  
- More clarity on total estimate of asbestos-related liability
- Expect to file 1Q16 10-Q and amended 2015 10-K in mid May



## 2Q16 Adjusted EPS outlook

	<b>2Q15 Adjusted EPS</b>	<b>\$0.60</b>	
	Currency Impact	(\$0.04)	Assumptions: <sup>1</sup> EUR = 1.13; BRL = 3.60; COP = 3,010; AUD = 0.77; MXN = 17.2
	<b>2Q15 Adjusted EPS in Constant Currency<sup>1</sup></b>	<b>\$0.56</b>	
On a constant currency basis <sup>1</sup>	Europe	▲	▪ Higher sales and production volume; lower costs
	North America	▲	▪ Acquisition benefits; solid legacy business
	Latin America	▲	▪ O-I Mexico; legacy biz nearly approaches PY despite macros
	Asia Pacific	▼	▪ Engineering activity and cost inflation offset higher sales
	<b>Segment Operating Profit</b>	▲	
	Corporate and Other Costs	▼	▪ Corporate ~\$25M ▪ Tax rate on low end of 26-28% range
		<b>2Q16 Adjusted EPS</b>	<b>\$0.60- \$0.65</b>

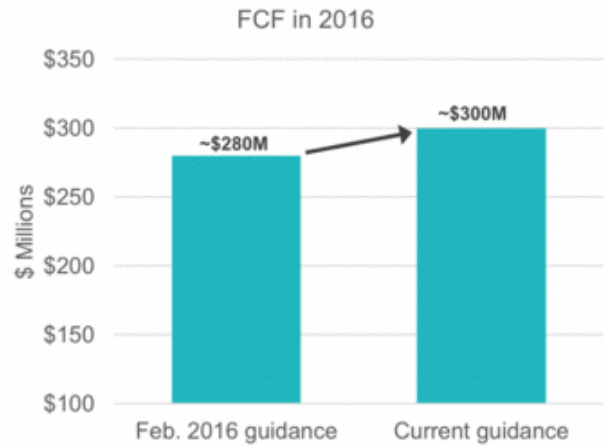
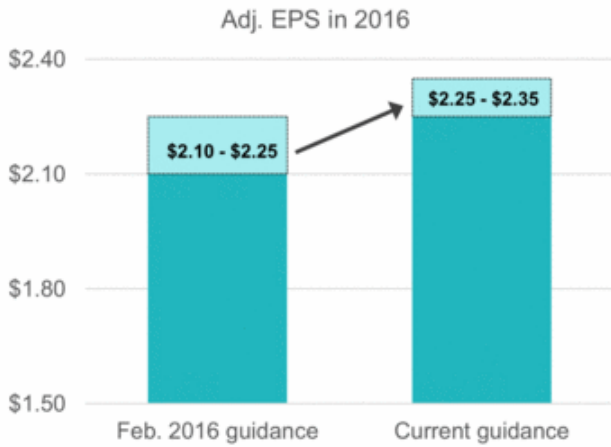


<sup>1</sup> Prior year translated at March 31, 2016 exchange rates

## Full year 2016 outlook: Higher adjusted EPS and FCF

### 2016 Adjusted EPS guidance: \$2.25-\$2.35

### 2016 Free Cash Flow guidance: ~\$300M



### Key factors for 2016 guidance

- Strong business performance
- March 31 FX rates favorable to prior guidance
- Reflects some risk to business performance and macro conditions





## 2016 management priorities

Strategic	<ul style="list-style-type: none"><li>▪ Establish and maintain revenue and operational stability</li><li>▪ Improve commercial and end-to-end supply chain performance</li><li>▪ Maximize the value of the Vitro F&amp;B acquisition</li><li>▪ Leverage an enterprise approach and ensure accountability</li></ul>
Operational	<ul style="list-style-type: none"><li>▪ Exercise a balanced approach to volume and price</li><li>▪ Improve operational performance through asset stability, quality, higher productivity, improved flexibility and lower inventories</li><li>▪ Continue to reduce structural costs</li></ul>
Financial	<ul style="list-style-type: none"><li>▪ Improve margins and earnings</li><li>▪ Generate strong cash flows in local currencies ~\$300M free cash flow at current exchange rates<sup>1</sup></li><li>▪ Deleverage the balance sheet</li></ul>



<sup>1</sup> Assumes March 31, 2016 exchange rates continue for remainder of the year.

APPENDIX



## Price, volume and currency impact on reportable segment sales

\$ Millions

	Europe	North America	Latin America	Asia Pacific	Total <sup>1</sup>
1Q15 Segment Sales	\$567	\$470	\$205	\$163	\$1,405
Currency	(5)	(2)	(45)	(10)	(62)
1Q15 at constant currency	562	468	160	153	1,343
Price (LA: to offset inflation)	-	1	16	2	19
Volume (excluding acquisition)	1	(5)	(6)	4	(6)
Acquisition	-	68	142	-	210
Total reconciling	1	64	152	6	223
1Q16 Segment Sales	<u>\$563</u>	<u>\$532</u>	<u>\$312</u>	<u>\$159</u>	<u>\$1,566</u>



<sup>1</sup> Reportable segment sales exclude the Company's global equipment business

# Reconciliation to unaudited adjusted earnings and constant currency

(Dollars in millions, except per share amounts)

The reconciliation below describes the items that management considers not representative of ongoing operations.

Unaudited	Three months ended	
	March 31 <sup>(a)</sup>	
	2016	2015
Earnings from continuing operations attributable to the Company	\$ 68	\$ 71
Items impacting other expense, net:		
Restructuring, asset impairment and related charges	19	
Gain related to cash received from the Chinese government as compensation for land in China that the Company was required to return to the government	(7)	
Items impacting income tax:		
Net benefit for income tax on items above	(4)	
Items impacting net earnings attributable to noncontrolling interests:		
Net impact of noncontrolling interests on items above	2	
Total adjusting items	\$ 10	\$ -
Adjusted earnings	\$ 78	\$ 71
Currency effect on earnings (2015 only) <sup>(b)</sup>		(12)
Earnings on a constant currency basis (2015 only)		59
Diluted average shares (thousands)	161,793	163,287
Earnings per share from continuing operations (diluted)	\$ 0.42	\$ 0.44
Adjusted earnings per share	\$ 0.48	\$ 0.44
Adjusted earnings per share on a constant currency basis		\$ 0.36

(a) The amounts for the three-months ended March 31, 2016 and March 31, 2015, are subject to adjustments as a result of the Company's ongoing process to amend its 2015 Form 10-K.

(b) Currency effect on earnings determined by using month-end foreign currency exchange rates in 2016 to translate 2015 local currency results.



## Impact from currency rates

	Approx. translation impact on EPS from 10% FX change
Euro	\$0.10
Mexican peso	\$0.07
Brazilian real	\$0.05
Colombian peso	\$0.03
Australian dollar	\$0.05

