## UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

## FORM 8-K

CURRENT REPORT Pursuant to Section 13 OR 15(d) of The Securities Exchange Act of 1934

October 27, 2015 Date of Report (Date of earliest event reported)



## **OWENS-ILLINOIS, INC.**

(Exact name of registrant as specified in its charter) 1-9576

(Commission

File Number)

**Delaware** (State or other jurisdiction of incorporation)

> One Michael Owens Way Perrysburg, Ohio (Address of principal executive offices)

43551-2999

22-2781933

(IRS Employer

Identification No.)

(Zip Code)

(567) 336-5000

(Registrant's telephone number, including area code)

(Former name or former address, if changed since last report)

Check the appropriate box if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:

o Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)

o Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)

o Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))

o Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

#### ITEM 2.02. RESULTS OF OPERATIONS AND FINANCIAL CONDITION.

On October 27, 2015, Owens-Illinois, Inc. issued a press release announcing its results of operations for the quarter ended September 30, 2015. A copy of the press release is attached hereto as Exhibit 99.1 and is incorporated herein by reference. Additional financial information, posted to the Company's web site, is attached hereto as Exhibit 99.2.

#### ITEM 9.01. FINANCIAL STATEMENTS AND EXHIBITS.

(d) Exhibits.

Exhibit No.	Description
99.1	Press Release dated October 27, 2015, announcing results of operations for the quarter ended September 30, 2015
99.2	Additional financial information — quarter ended September 30, 2015

#### SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

OWENS-ILLINOIS, INC.

Date: October 27, 2015

By:/s/ John A. HaudrichName:John A. HaudrichTitle:Vice President and Acting Chief Financial Officer3

EXHIBIT INDEX

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# • HONEST, PURE, ICONIC GLASS

#### FOR IMMEDIATE RELEASE

#### **O-I REPORTS THIRD QUARTER 2015 RESULTS**

Adjusted earnings in line with expectations

PERRYSBURG, Ohio (Oct. 27, 2015) — Owens-Illinois, Inc. (NYSE: OI) today reported financial results for the third quarter ending Sept. 30, 2015.

- Third quarter 2015 earnings from continuing operations attributable to the Company were \$0.11 per share (diluted) compared with \$0.37 per share in the same period of 2014. Excluding certain items management considers not representative of ongoing operations, adjusted earnings(1) were \$0.57 per share, in line with management guidance. These results compared with \$0.75 per share in the same period of 2014 and \$0.60 per share on a constant currency basis.
- On Sept. 1, 2015, the Company completed the acquisition of the food and beverage glass container business of Vitro, S.A.B. de C.V. The \$2.15 billion transaction included operations in Mexico, Bolivia and the U.S. In 2016, the acquisition is expected to contribute \$0.30 in earnings per share and generate substantial free cash flow.
- Year-over-year volumes were up nearly 4 percent on a global basis. Excluding the acquisition, volumes were on par with prior year.
- **Segment operating profit declined \$49 million, or \$9 million on a constant currency basis.** The decline was largely attributed to Europe, which faced pricing pressure and elevated engineering activity. Improving operational performance in Asia Pacific more than offset currency headwinds in the region. The acquisition contributed \$14 million of segment operating profit in the quarter.
- **Retained corporate and other costs improved by \$10 million** compared with the prior year third quarter. This was primarily driven by lower pension expense, reduced management incentive accruals and favorable currency hedges.

Commenting on the Company's third quarter results, Chairman and Chief Executive Officer Al Stroucken said, "We had good underlying performance in the quarter, with increased profitability in Asia Pacific and Latin America in constant currency. Operating results in Europe were in line with expectations, but impacted by the delay of a substantial energy credit. We accelerated engineering activity in North America to reduce long term costs, setting the stage for increased profitability in the future. We are pleased to have completed the acquisition of Vitro's food and beverage business earlier than expected and are making excellent progress with the integration."

(1) Adjusted earnings refers to earnings from continuing operations attributable to the Company, excluding items management does not consider representative of ongoing operations. In constant currency terms, the prior year amount reflects January through September 2015 exchange rates. See the table entitled Reconciliation to Adjusted Earnings and Constant Currency in this release.

# GLASS IS LIFE

	Three months ended Sept 30				led			
(Dollars in millions, except per share amounts and operating profit margin)		2015		2014		2015		2014
Net sales	\$	1,566	\$	1,745	\$	4,530	\$	5,181
Segment operating profit		199		248		554		728
Segment operating profit margin		12.8%	,	14.3%		12.4%	)	14.1%
Earnings attributable to the Company from continuing operations		18		61		131		297
Earnings per share from continuing operations (diluted)	\$	0.11	\$	0.37	\$	0.81	\$	1.79
Adjusted earnings (non-GAAP)		92		124		261		360
Adjusted earnings per share (non-GAAP)	\$	0.57	\$	0.75	\$	1.60	\$	2.17
Adjusted earnings per share on a constant currency basis (non-GAAP)		—	\$	0.60		—	\$	1.75

Net sales in the third quarter of 2015 were \$1.6 billion, down \$179 million from the prior year third quarter. Price was essentially flat on a global basis, with higher prices in Latin America largely offset by lower prices in North America and Europe. Adverse currency translation due to the stronger U.S. dollar caused an approximate \$240 million decline in net sales. The Company benefited from the addition of \$61 million in sales from the newly acquired food and beverage business.

Global sales volume increased by nearly 4 percent year over year. Excluding the acquired business, global shipments were on par with prior year. Shipments in Europe increased 2 percent, driven by higher beer sales, and Asia Pacific shipments were equal to the prior year quarter.

Including the newly acquired business, volume in Latin America increased nearly 16 percent, and shipments in North America improved by 2 percent. Excluding the acquisition, Latin America sales volume declined 4 percent, primarily due to the decline reported in Brazil. Excluding beer, shipments in Brazil were flat compared to prior year. Ongoing weak megabeer trends brought North America sales volume down 1 percent, excluding the acquisition.

Segment operating profit was \$199 million in the third quarter, \$49 million lower than prior year, primarily due to the strength of the U.S. dollar compared with the Euro, the Brazilian real and the Colombian peso. On a constant currency basis, segment operating profit was down \$9 million as earnings improved in Asia

Pacific and Latin America, yet declined in Europe and North America. The acquisition contributed \$14 million of segment operating profit, reflected in Latin America and North America.

Excluding the impact of foreign currency, Asia Pacific's operating profit increased more than 35 percent compared to the prior year third quarter due to cost reduction efforts and the favorable impact of prior restructuring actions.

On a constant currency basis, Latin America's operating profit increased \$9 million compared with prior year third quarter. The contribution of the acquired business in Mexico and Bolivia more than offset the adverse impact of lower shipments elsewhere in the region.

Europe's operating profit declined \$36 million, with nearly half of the decrease caused by devaluation of the Euro. Similar to the trend experienced in the first half of 2015, average selling

prices in Europe were approximately 1 percent lower year on year due to competitive pressures, primarily in the south. Europe reported more production downtime as compared to the prior year due to engineering activities associated with ongoing asset optimization. These investments also drove a year-on-year increase in depreciation. Due to legislative delays, Europe did not receive an \$8 million energy credit expected in the quarter.

Despite continued productivity gains, North America reported a \$5 million decline in operating profit. Results were impacted by planned furnace rebuild activity, incremental investments the Company made to improve its cost structure and a weaker Canadian dollar.

Net interest expense(2) in the quarter was consistent with the same period of 2014. The positive impacts of debt refinancing and the currency impact on Eurodenominated debt were offset by acquisition-related interest expense.

The effective tax rate on adjusted earnings was 27 percent. The tax rate was higher than prior year, reflecting timing issues associated with the set-up of the optimal legal structure for the acquired operations in Mexico.

In the quarter, the acquisition reduced adjusted earnings per share by approximately \$0.03. This was modestly better than expectations. The acquisition's contribution to segment operating profit was more than offset by incremental interest and tax expense. The acquisition is expected to be neutral to earnings in the fourth quarter, and then to become accretive in 2016.

Earlier this month, the Company announced that COO Andres Lopez has been named CEO effective Jan. 1, 2016. Commenting on the Company's outlook for the fourth quarter, Lopez said, "While we expect current economic and industry trends, including currency headwinds, to continue in the fourth quarter, we anticipate gains in sales and production volume. We will continue to integrate Vitro's former food and beverage business, and work on stabilizing and improving business performance."

Due to additional currency impact, the Company now expects adjusted EPS for full year 2015 to be approximately \$2.00. The Company expects free cash flow to be approximately \$200 million for the year, based on currency rates at the end of the third quarter. Because the majority of the Company's free cash flow is generated in the fourth quarter, the amount will be heavily influenced by year-end currency rates.

#### About O-I

Owens-Illinois, Inc. (NYSE: OI) is the world's largest glass container manufacturer and preferred partner for many of the world's leading food and beverage brands. The Company had revenues of \$6.8 billion in 2014. Following the acquisition of Vitro's food and beverage business, the company now employs approximately 27,000 people at 81 plants in 23 countries. With global headquarters in Perrysburg, Ohio, U.S., O-I delivers safe, sustainable, pure, iconic, brand-building glass packaging to a growing global marketplace. For more information, visit o-i.com.

#### **Regulation G**

The information presented above regarding adjusted net earnings and adjusted EPS relates to net earnings from continuing operations attributable to the Company exclusive of items management considers not representative of ongoing operations and does not conform to U.S. generally accepted accounting principles (GAAP). It should not be construed as an alternative to the reported results determined in accordance with GAAP. Management has included this non-GAAP information to assist in understanding the comparability of results of ongoing operations. Further, the information presented above regarding free cash flow does not conform to GAAP. Management defines free cash flow as cash provided by continuing operating activities less capital spending (both as determined in accordance with GAAP) and has included this non-GAAP information to assist in understanding the comparability of recasting, budgeting and calculating compensation payments. Management believes that the non-GAAP presentation allows the board of directors, management, investors and analysts to better understand the Company's financial performance in relationship to core operating results and the business outlook.

The Company routinely posts important information on its website — www.o-i.com/investors.

#### **Forward-looking statements**

This document contains "forward-looking" statements within the meaning of Section 21E of the Securities Exchange Act of 1934 and Section 27A of the Securities Act of 1933. Forward-looking statements reflect the Company's current expectations and projections about future events at the time, and thus

<sup>(2)</sup> Excluding charges of \$14 million during the third quarter of 2015 for note repurchase premiums and the write-off of finance fees related to debt that was repaid prior to its maturity.

O-I's Glass Is Life<sup>™</sup> movement promotes the widespread benefits of glass packaging in key markets around the globe. Learn more about the reasons to choose glass and join the movement at glassislife.com.

involve uncertainty and risk. The words "believe," "expect," "anticipate," "will," "could," "would," "should," "may," "plan," "estimate," "intend," "predict," "potential," "continue," and the negatives of these words and other similar expressions generally identify forward looking statements. It is possible the Company's future financial performance may differ from expectations due to a variety of factors including, but not limited to the following: (1) the Company's ability to integrate the Vitro Business in a timely and cost effective manner, to maintain on existing terms the permits, licenses and other approvals required for the Vitro Business to operate as currently operated, and to realize the expected synergies from the Vitro Acquisition, (2) risks related to the impact of integration of the Vitro Acquisition on earnings and cash flow, (3) risks associated with the significant transaction costs and additional indebtedness that the Company expects to incur in financing the Vitro Acquisition, (4) the Company's ability to realize expected growth opportunities and cost savings from the Vitro Acquisition, (5) foreign currency fluctuations relative to the U.S. dollar, specifically the Euro, Brazilian real, Mexican peso, Colombian peso and Australian dollar, (6) changes in capital availability or cost, including interest rate fluctuations and the ability of the Company to refinance debt at favorable terms, (7) the general political, economic and competitive conditions in markets and countries where the Company has operations, including uncertainties related to ceconomic and social conditions, disruptions in capital markets, disruptions in the supply chain, competitive pricing pressures, inflation or deflation, and changes in tax rates and laws, (8) consumer preferences for alternative forms of packaging, (9) cost and availability of raw materials, labor, energy and transportation, (10) the Company's ability to manage its cost structure, including its success in implementing restructuring plans and achieving cost

Company's ability to further develop its sales, marketing and product development capabilities, and (15) the timing and occurrence of events which are beyond the control of the Company, including any expropriation of the Company's operations, floods and other natural disasters, events related to asbestos-related claims, and the other risk factors discussed in the Company's Annual Report on Form 10-K for the year ended December 31, 2014 and any subsequently filed Quarterly Report on Form 10-Q. It is not possible to foresee or identify all such factors. Any forward-looking statements in this document are based on certain assumptions and analyses made by the Company in light of its experience and perception of historical trends, current conditions, expected future developments, and other factors it believes are appropriate in the circumstances. Forward-looking statements are not a guarantee of future performance and actual results or developments may differ materially from expectations. While the Company continually reviews trends and uncertainties affecting the Company's results of operations and financial condition, the Company does not assume any obligation to update or supplement any particular forward-looking statements contained in this document.

#### Conference call scheduled for October 28, 2015

O-I CEO Al Stroucken, COO Andres Lopez and acting CFO John Haudrich will conduct a conference call to discuss the Company's latest results on Wednesday, Oct. 28, 2015, at 8:00 a.m., Eastern Time. A live webcast of the conference call, including presentation materials, will be available on the O-I website, www.o-i.com/investors, in the Presentations & Webcast section.

The conference call also may be accessed by dialing 888-733-1701 (U.S. and Canada) or 706-634-4943 (international) by 7:50 a.m., Eastern Time, on Oct. 28. Ask for the O-I conference call. A replay of the call will be available on the O-I website, www.o-i.com/investors, for a year following the call.

Contact: Sasha Sekpeh, 567-336-5128 – O-I Investor Relations Kristin Kelley, 567-336-2395 – O-I Corporate Communications

O-I news releases are available on the O-I website at www.o-i.com.

O-I's fourth quarter 2015 earnings conference call is currently scheduled for Tuesday, Feb. 9, 2016, at 8:00 a.m., Eastern Time.

#### OWENS-ILLINOIS, INC. Condensed Consolidated Results of Operations (Dollars in millions, except per share amounts)

	Three mor Septem		led		Nine mon Septem	ed
Unaudited	 2015		2014		2015	 2014
Net sales	\$ 1,566	\$	1,745	\$	4,530	\$ 5,181
Cost of goods sold	 (1,290)		(1,408)		(3,712)	 (4,165)
Gross profit	276		337		818	1,016
Selling and administrative expense	(109)		(118)		(351)	(382)
Research, development and engineering expense	(105)		(110)		(46)	(302)
Interest expense, net	(67)		(53)		(188)	(161)
Equity earnings	17		13		46	48
Other expense, net	(44)		(73)		(59)	(70)
Earnings from continuing operations before income taxes	58		91		220	404
	(22)				(==)	(22)
Provision for income taxes	 (33)		(23)		(73)	 (89)
Earnings from continuing operations	25		68		147	315
Earnings from continuing operations	23		00		147	515
Loss from discontinued operations	(1)		(1)		(3)	(22)
						 ,
Net earnings	24		67		144	293

Net earnings attributable to noncontrolling interests	 (7)	 (7)		(16)		(18)
Net earnings attributable to the Company	\$ 17	\$ 60	\$	128	\$	275
		 	_			
Amounts attributable to the Company:						
Earnings from continuing operations	\$ 18	\$ 61	\$	131	\$	297
Loss from discontinued operations	(1)	(1)		(3)		(22)
Net earnings	\$ 17	\$ 60	\$	128	\$	275
Basic earnings per share:						
Earnings from continuing operations	\$ 0.11	\$ 0.37	\$	0.81	\$	1.80
Loss from discontinued operations	(0.01)			(0.02)		(0.13)
Net earnings	\$ 0.10	\$ 0.37	\$	0.79	\$	1.67
Weighted average shares outstanding (thousands)	160,730	164,798		161,284		164,821
Weighted average shares outstanding (housailds)	 100,750	 104,750		101,204		104,021
Diluted earnings per share:						
Earnings from continuing operations	\$ 0.11	\$ 0.37	\$	0.81	\$	1.79
Loss from discontinued operations	(0.01)			(0.02)		(0.13)
Net earnings	\$ 0.10	\$ 0.37	\$	0.79	\$	1.66
Diluted average shares (thousands)	161,612	166,138		162,264		166,187
Diluted average shares (thousands)	 161,612	 166,138		162,264	_	160

#### OWENS-ILLINOIS, INC. Condensed Consolidated Balance Sheets (Dollars in millions)

Unaudited		Sept 30, 2015		December 31, 2014		Sept 30, 2014
Assets						
Current assets:						
Cash and cash equivalents	\$	270	\$	512	\$	264
Receivables		1,108		744		1,042
Inventories		1,023		1,035		1,112
Prepaid expenses		87		80		105
Total current assets		2,488		2,371		2,523
Property, plant and equipment, net		2,874		2,445		2,499
Goodwill		2,797		1,893		1,960
Other assets		1,395		1,134		1,162
Total assets	<u>\$</u>	9,554	\$	7,843	\$	8,144
Liabilities and Share Owners' Equity						
Current liabilities:						
Short-term loans and long-term debt due within one year	\$	250	\$	488	\$	1,065
Current portion of asbestos-related liabilities		143		143		150
Accounts payable		1,004		1,137		1,027
Other liabilities		527		560		544
Total current liabilities		1,924		2,328		2,786
Long-term debt		5,609		2,957		2,422
Asbestos-related liabilities		235		292		226
Other long-term liabilities		908		991		887
Share owners' equity		878		1,275		1,823
Total liabilities and share owners' equity	\$	9,554	\$	7,843	\$	8,144

OWENS-ILLINOIS, INC. Condensed Consolidated Cash Flows (Dollars in millions)

		Nine months ended September 30				
Unaudited	_	2015			2014	
Cash flows from operating activities:						
Net earnings	9	5	144	\$		293

Loss from discontinued operations	3	22
Non-cash charges	J	22
Depreciation and amortization	296	342
Pension expense	22	38
Restructuring, asset impairment and related charges	57	79
Cash Payments	0,	
Pension contributions	(13)	(25)
Asbestos-related payments	(58)	(72)
Cash paid for restructuring activities	(20)	(45)
Change in components of working capital	(326)	(312)
Other, net(a)	1	(111)
Cash provided by continuing operating activities	106	209
Cash utilized in discontinued operating activities	(3)	(22)
Total cash provided by operating activities	103	187
Cash flows from investing activities:		
Additions to property, plant and equipment	(299)	(290)
Acquisitions, net of cash acquired	(2,342)	
Other, net	3	21
Cash utilized in investing activities	(2,638)	(269)
Cash flows from financing activities:		
Changes in borrowings, net	2,522	17
Issuance of common stock	1	5
Treasury shares purchased	(100)	(12)
Distributions paid to noncontrolling interests	(13)	(37)
Payment of finance fees	(88)	
Cash provided by (utilized in) financing activities	2,322	(27)
Effect of exchange rate fluctuations on cash	(29)	(10)
Decrease in cash	(242)	(119)
Cash at beginning of period	512	383
Cash at end of period	\$ 270	\$ 264

(a) Other, net includes other non cash charges plus other changes in non-current assets and liabilities.

#### OWENS-ILLINOIS, INC. Reportable Segment Information (Dollars in millions)

	Three months ended Sept 30			Nine mon Sep		
Unaudited	2015		2014	 2015	 2014	
Net sales:						
Europe	\$ 605	\$	709	\$ 1,809	\$ 2,205	
North America	520		517	1,520	1,543	
Latin America	265		313	677	826	
Asia Pacific	 162		197	 478	 584	
Reportable segment totals	1,552		1,736	4,484	5,158	
Other	14		9	46	23	
Net sales	\$ 1,566	\$	1,745	\$ 4,530	\$ 5,181	
Segment operating profit(a):						
Europe	\$ 68	\$	104	\$ 181	\$ 300	
North America	61		66	214	214	
Latin America	51		61	108	155	
Asia Pacific	 19		17	 51	 59	
Reportable segment totals	199		248	554	728	
Items excluded from segment operating profit:						
Retained corporate costs and other	(10)		(20)	(49)	(79)	
Items not considered representative of ongoing operations (b)	(64)		(84)	(97)	(84)	
Interest expense, net	 (67)		(53)	 (188)	 (161)	
Earnings from continuing operations before income taxes	\$ 58	\$	91	\$ 220	\$ 404	

Segment operating profit margin(c):

Europe	11.2%	14.7%	10.0%	13.6%
North America	11.7%	12.8%	14.1%	13.9%
Latin America	19.2%	19.5%	16.0%	18.8%
Asia Pacific	11.7%	8.6%	10.7%	10.1%
Reportable segment margin totals	12.8%	14.3%	12.4%	14.1%

(a) Segment operating profit consists of consolidated earnings before interest income, interest expense, and provision for income taxes and excludes amounts related to certain items that management considers not representative of ongoing operations as well as certain retained corporate costs.

The Company presents information on segment operating profit because management believes that it provides investors with a measure of operating performance separate from the level of indebtedness or other related costs of capital. The most directly comparable GAAP financial measure to segment operating profit is earnings from continuing operations before income taxes. The Company presents segment operating profit because management uses the measure, in combination with net sales and selected cash flow information, to evaluate performance and to allocate resources.

- (b) Reference reconciliation to adjusted earnings and constant currency.
- (c) Segment operating profit margin is segment operating profit divided by segment net sales.

In connection with the Vitro food and beverage glass container business acquisition on September 1, 2015, the Company has renamed the former South America segment to the Latin America segment. This change in segment name was made to reflect the addition of the Vitro operations in Mexico and Bolivia into the former South America segment. The acquired Vitro food and beverage glass container distribution business located in the United States is included in the North American operating segment.

#### OWENS-ILLINOIS, INC. Reconciliation to Adjusted Earnings and Constant Currency (Dollars in millions, except per share amounts)

The reconciliation below describes the items that management considers not representative of ongoing operations.

		Three moi Sep		led		Nine months ended Sept 30			
Unaudited		2015	2014			2015	2014		
Earnings from continuing operations attributable to the Company	\$	18	\$	61	\$	131	\$	297	
Items impacting equity earnings				5		5		5	
Items impacting other expense, net:									
Restructuring, asset impairment and other charges		41		71		64		71	
Strategic transaction costs		13				19			
Items impacting cost of goods sold:									
Restructuring, asset impairment and related charges				8				8	
Acquisition-related fair value inventory adjustments		10				10			
Items impacting interest expense:									
Charges for note repurchase premiums and write-off of finance fees		14				42			
Items impacting income tax:									
Net benefit for income tax on items above		(4)		(20)		(10)		(20)	
Items impacting net earnings (loss) attributable to noncontrolling interests:									
Net impact of noncontrolling interests on items above				(1)				(1)	
Total adjusting items		74		63		130		63	
Adjusted earnings	\$	92	\$	124	\$	261	\$	360	
Currency effect on earnings (2014 only)(1)			\$	(24)			\$	(68)	
Earnings on a constant currency basis (2014 only)			\$	100			\$	292	
Diluted average shares (thousands)		161,612		166,138		162,264		166,187	
Earnings per share from continuing operations (diluted)	\$	0.11	\$	0.37	\$	0.81	\$	1.79	
Adjusted earnings per share	\$	0.57	\$	0.75	\$	1.60	\$	2.17	
Adjusted earnings per share on a constant currency basis	Ψ	0.07	\$	0.60	÷	1.00	\$	1.75	
			*	0.00			÷	10	

<sup>(1)</sup> Currency effect on earnings determined by using month-end foreign currency exchange rates in the third quarter of 2015 to translate third quarter 2014 local currency results.



## **O-I Third Quarter 2015 Earnings Presentation**

October 28, 2015

# Safe harbor comments



#### Regulation G

The information presented here regarding adjusted net earnings and adjusted EPS relates to net earnings from continuing operations attributable to the Company exclusive of items management considers not representative of ongoing operations and does not conform to U.S. generally accepted accounting principles (GAAP). In addition, the information presented here regarding EBITDA is not a defined term under GAAP. Non-GAAP measures should not be construed as an alternative to the reported results determined in accordance with GAAP. Management has included this non-GAAP measures should not be understanding the comparability of results of ongoing operations. Further, the information presented here regarding free cash flow does not conform to GAAP. Management defines free cash flow as cash provided by continuing operating activities less capital spending (both as determined in accordance with GAAP) and has included this non-GAAP information to assist in understanding the comparability of cash flows. Management uses non-GAAP information principally for internal reporting, forecasting, budgeting and calculating compensation payments. Management believes that the non-GAAP presentation allows the board of directors, management, investors and analysts to better understand the Company's financial performance in relationship to core operating results and the business outlook.

#### **Forward Looking Statements**

This document contains "forward-looking" statements within the meaning of Section 21E of the Securities Exchange Act of 1934 and Section 27A of the Securities Act of 1933. Forward-looking statements reflect the Company's current expectations and projections about future events at the time, and thus involve uncertainty and risk. The words "believe," "expect," "anticipate," "will, "could, " would, " should, " "may, " "plan, " "estimate, " "intend, " "predict, " "potential," "continue," and the negatives of these words and other similar expressions generally identify forward looking statements. It is possible the Company's future financial performance may differ from expectations due to a variety of factors including, but not limited to the following: (1) the Company's ability to integrate the Vitro Business in a timely and cost effective manner, to maintain on existing terms the permits, licenses and other approvals required for the Vitro Business to operate as currently operated, and to realize the expected synergies from the Vitro Acquisition, (2) risks related to the impact of integration of the Vitro Acquisition on earnings and cash flow, (3) risks associated with the significant transaction costs and additional indebtedness that the Company expects to incur in financing the Vitro Acquisition, (4) the Company's ability to realize expected growth opportunities and cost savings from the Vitro Acquisition, (5) foreign currency fluctuations relative to the U.S. dollar, specifically the Euro, Brazilian real, Mexican peso, Colombian peso and Australian dollar, (6) changes in capital availability or cost, including interest rate fluctuations and the ability of the Company to refinance debt at favorable terms, (7) the general political, economic and competitive conditions in markets and countries where the Company has operations, including uncertainties related to economic and social conditions, disruptions in capital markets, disruptions in the supply chain, competitive pricing pressures, inflation or deflation, and changes in tax rates and laws, (8) consumer preferences for alternative forms of packaging, (9) cost and availability of raw materials, labor, energy and transportation, (10) the Company's ability to manage its cost structure, including its success in implementing restructuring plans and achieving cost savings, (11) consolidation among competitors and customers, (12) the ability of the Company to acquire businesses and expand plants, integrate operations of acquired businesses and achieve expected synergies, (13) unanticipated expenditures with respect to environmental, safety and health laws, (14) the Company's ability to further develop its sales, marketing and product development capabilities, and (15) the timing and occurrence of events which are beyond the control of the Company, including any expropriation of the Company's operations, floods and other natural disasters, events related to asbestos-related claims, and the other risk factors discussed in the Company's Annual Report on Form 10-K for the year ended December 31, 2014 and any subsequently filed Quarterly Report on Form 10-Q. It is not possible to foresee or identify all such factors. Any forward-looking statements in this document are based on certain assumptions and analyses made by the Company in light of its experience and perception of historical trends, current conditions, expected future developments, and other factors it believes are appropriate in the circumstances. Forward-looking statements are not a guarantee of future performance and actual results or developments may differ materially from expectations. While the Company continually reviews trends and uncertainties affecting the Company's results of operations and financial condition, the Company does not assume any obligation to update or supplement any particular forward-looking statements contained in this document.

#### Presentation Note

Unless otherwise noted, the information presented in this presentation reflects continuing operations only.

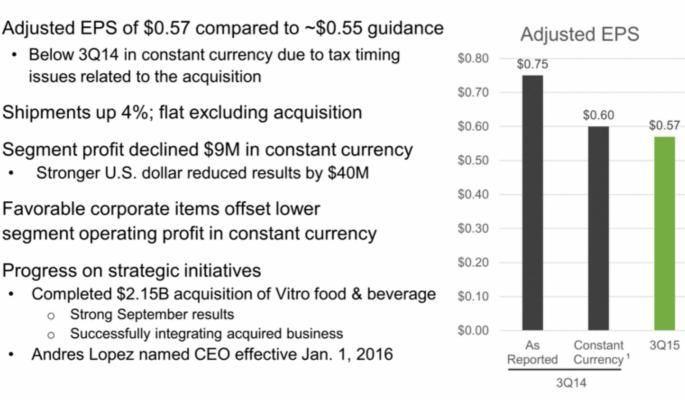
# Third quarter 2015 summary

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Earnings in line with guidance; progress on strategic initiatives





<sup>1</sup> Prior year translated at 2015 exchange rates. See appendix for a reconciliation to adjusted earnings and constant currency for EPS.

# Europe

## Underlying operating performance in line with expectations

### Industry and macro environment

- Weaker Euro impacts translation to USD
- Same price environment as in 2Q
- Stable industry demand

## **3Q** review

- Shipments up 2%, due to beer
- Carryover price pressure
- Planned engineering projects
- Legislative delays prevent recognition of ~\$8M energy credit

### Focus areas

- Complete asset optimization program
- Improve productivity at select plants

<sup>1</sup> Prior year translated at 3Q15 exchange rates



3Q14



# **North America**

## Stage set for high single digit gain in 2015 operating profit

### Industry and macro environment

- Continuing sales volume shift to craft beer, wine, spirits, premium food and non-alcoholic beverages
- Modest declines in megabeer demand
- Well-balanced supply and demand

#### **3Q** review

- Shipments down 1 percent, excluding acquisition
- Improved supply chain
- Higher level of planned engineering activities
- Carryover price pressure

#### Focus areas

- Integrate acquired distribution business
- Implement flexibility for growing segments

The North America segment includes the acquired distribution business in the U.S .



<sup>1</sup> Prior year translated at 3Q15 exchange rates





Segment Operating Profit

\$70



# Latin America

## Solid performance in light of challenging market conditions

## Industry and macro environment

- Weaker currencies impact translation
- Ongoing macro challenges in Brazil

## **3Q** review

- Legacy business in line with expectations
  - Brazil shipments declined, while domestic demand in rest of region increased
  - Shipments up in all categories except beer
- Acquisition contributes >\$10M of segment profit

#### Focus areas

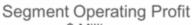
- Integrate acquired Mexico and Bolivia business
- Support customers with new product development

The segment, re-named Latin America, includes the acquired business in Mexico and Bolivia.



<sup>1</sup> Prior year translated at 3Q15 exchange rates





# Asia Pacific



## Improving operational performance more than offsets FX headwinds

### Industry and macro environment

- Weaker currencies impact translation and improve competitive positioning
- Australian wine exports improving
- In beer, consumer preference for imports and craft

### **3Q** review

- Strong bottom line outweighs currency impact
  - · Benefits from footprint activities in prior year
  - · Higher production volume
- Shipments flat to prior year

## Focus areas

- On-board additional contracted business
- Support wine export growth

<sup>1</sup> Prior year translated at 3Q15 exchange rates



# 3Q15 Adjusted EPS bridge

Delta to PY driven by currency, interest expense and tax rate



Adjusted Earnings Per	Share
3Q14 Adjusted EPS	\$0.75
Currency	(0.15)
3Q14 at constant currency <sup>1</sup>	0.60
Segment operating profit	(0.04)
Retained corporate costs	0.04
Net interest expense	(0.02)
Effective tax rate	(0.02)
Noncontrolling interests	(0.01)
Share count reduction	0.02
Total reconciling items	(0.03)
3Q15 Adjusted EPS	\$0.57

- ~85% of the decline due to currency
- Lower segment operating profit
- Corporate benefited from:
  - Lower pension expense
  - Reduced management incentive accruals
  - Favorable currency hedges
- Acquisition impacts interest expense and tax rate
  - · Higher borrowings
  - Temporary limited deductibility
- Full year tax rate ~25-27%

<sup>1</sup> Prior year translated at 3Q15 exchange rates. See appendix for a reconciliation to adjusted earnings and constant currency for EPS.

# Guidance update Full year adjusted EPS of ~\$2.00 and FCF of ~\$200 million



4Q14 Adjusted EPS	\$0.46		
Currency Impact	(\$0.15)	Assumptions: <sup>1</sup> EUR = 1.13; BRL = 4.06; COP = 3,109; AUD = 0.70; MXN = 17.0	
4Q14 Adjusted EPS – Constant Currency	\$0.31		
Europe	-	<ul> <li>Carryover pricing pressure; higher production volume</li> </ul>	
North America		<ul> <li>Strong gains from production volume and cost improvement</li> </ul>	
Latin America		<ul> <li>O-I Mexico results; lower production volume in Brazil</li> </ul>	
Asia Pacific		<ul> <li>Sales and production volume gains</li> </ul>	
Segment Operating Profit			
Corporate and Other Costs	-	<ul> <li>Corporate flat as pension benefits lap prior year</li> <li>Acquisition increases interest expense and tax rate</li> </ul>	
4Q15 Adjusted EPS	~\$0.40		

## 2015 Free Cash Flow of ~\$200 million

- Similar level of FCF generated as in 2014 in local currency terms
- Downward pressure: FX, acquisition-related outflows; energy credit removed

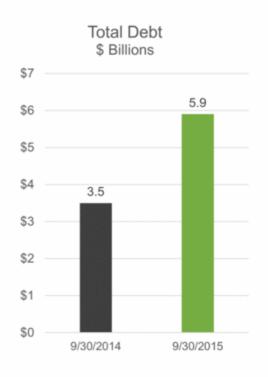
<sup>1</sup> Prior year translated at September 30, 2015, exchange rates

# **Capital structure review**

## Deleveraging a key priority

GLASS IS LIFE

- Debt for acquisition
  - \$2.25B of long-term borrowings
  - ~4.2% blended interest rate
- Managing debt structure
  - Repaid remaining \$300M of 7.375% senior notes due in 2016
- Capital allocation priorities
  - Share repurchase of \$100M in 2015
  - · Focus on deleveraging
  - Target ~3 times net debt to EBITDA by 2018



# Acquired Vitro food & beverage

Shifting focus to value capture



- Solid financial results for September 2015
- Business stability maintained during transition
- Integration progressing well
- Clear value-added transaction
  - Expected EPS accretion of ~\$0.30 in 2016 and ~\$0.50 in 2018
  - Expected FCF contribution of more than \$100 million by 2018
  - Temporary closing-related costs weigh on 2H15
    - EPS: Reduced tax deductibility of interest until legal entities registered
    - $\circ~$  FCF: Transaction costs, capex for new furnace in Monterrey and tax items

# A look ahead

## Already addressing opportunities to create shareholder value

- Identifying clear value-generating opportunities
  - Stabilize revenue and end-to-end supply chain
  - Elevate and sustain performance
  - Capture value in O-I Mexico and in JV with CBI
- Building a performance-focused culture
  - Align and strengthen senior leadership team
  - Integrate and collaborate across geographies and functions
  - Capitalize on vast in-house capabilities and develop/hire to fill capability gaps





# Appendix





# Price, volume and currency impact on reportable segment sales



#### \$ Millions

	Europe	North America	Latin America	Asia Pacific	Total <sup>1</sup>
3Q14 Segment Sales	\$709	\$517	\$313	\$197	\$1,736
Currency	(102)	(7)	(95)	(39)	(243)
3Q14 at constant currency	607	510	218	158	1,493
Price	(8)	(7)	20	1	6
Volume	6	(2)	(15)	3	(8)
Acquisition	-	19	42	-	61
Total reconciling	(2)	10	47	4	59
3Q15 Segment Sales	\$605	\$520	\$265	\$162	\$1,552

1 Reportable segment sales exclude the Company's global equipment business

# Reconciliation to adjusted earnings and constant currency



The reconciliation below describes the items that management considers not representative of ongoing operations.

	-			
(Dollars in millions, except per share amounts)	Three mon Sept		Nine months ended Sept 30	
,,	2015	2014	2015	2014
Earnings from continuing operations attributable to the Company	Ś 18	\$ 61	\$ 131	\$ 297
Items impacting equity earnings		5	5	5
Items impacting other expense, net:				
Restructuring, asset impairment and other charges	41	71	64	71
Strategic transaction costs	13		19	
Items impacting cost of goods sold:				
Restructuring, asset impairment and related charges		8		8
Acquisition-related fair value inventory adjustments	10		10	
Items impacting interest expense:				
Charges for note repurchase premiums and write-off of finance fees	14		42	
Items impacting income tax:				
Net benefit for income tax on items above	(4)	(20)	(10)	(20)
Items impacting net earnings (loss) attributable to noncontrolling interests:				
Net impact of noncontrolling interests on items above		(1)		(1)
Total adjusting items	74	63	130	63
Adjusted earnings	\$ 92	\$ 124	\$ 261	\$ 360
Currency effect on earnings (2014 only) <sup>(1)</sup>		\$ (24)		\$ (68)
Earnings on a constant currency basis (2014 only)		\$ 100		\$ 292
Diluted average shares (thousands)	161,612	166,138	162,264	166,187
Earnings per share from continuing operations (diluted)	\$ 0.11	\$ 0.37	\$ 0.81	\$ 1.79
Adjusted earnings per share	\$ 0.57	\$ 0.75	\$ 1.60	\$ 2.17
Adjusted earnings per share on a constant currency basis		\$ 0.60		\$ 1.75

(1) Currency effect on earnings determined by using month-end foreign currency exchange rates in the three and nine month periods ended September 30, 2015, to translate the local currency results for the same periods in 2014.

# **Reconciliation of segment operating profit**



#### \$ Millions

3Q14 Segment Operating Profit	\$248
Currency	(40)
3Q14 at constant currency <sup>1</sup>	208
Price	6
Sales volume	(3)
Operating costs	(26)
Acquisition	14
Total reconciling	(9)
3Q15 Segment Operating Profit	\$199

<sup>1</sup> Prior year translated at 3Q15 exchange rates

Note: Reportable segment data excludes the Company's global equipment business

# Estimated impact from currency rate changes



Translation impact on EPS from a 10% change compared with the U.S. dollar

•	EU (primarily Euro):	~\$0.10
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- LA (primarily Brazilian Real and Colombian Peso): ~\$0.09
- AP (primarily Australian Dollar and New Zealand Dollar): ~\$0.05